

#### Appendix D

# MSIP Checklist and

#### **Internal Improvement Review Document**

The documents found within this appendix will assist school counselors in developing a complete program manual, in determining elements of the comprehensive guidance and counseling program that are in place, and in determining the extent to which those elements are in place and fully implemented.

# MSIP 5 Checklist Process Standard I-6: Missouri Comprehensive Guidance and Counseling Program

# Guidance and Counseling is an Essential and Fully Integrated Part of the Instructional Program

This checklist describes the critical components of The Missouri Comprehensive Guidance and Counseling Program. Meeting these criteria will ensure that districts and buildings meet MSIP standards. Effective implementation of these components will produce a quality guidance and counseling program.

Remember: Checking the Yes box means only that the component of the Comprehensive Guidance and Counseling Program is present. In order to determine the degree of implementation of the components, The Internal Improvement Review (IIR) should be completed.

A Manual for Program Develo	pment, Implementation, Evaluation, and Enhancement
	MC 7
<ul> <li>Yes ☐No</li> <li>1. The Comprehensive Guidance Program district's CSIP goals</li> <li>☐Yes ☐No</li> <li>2. CGP program goals are aligned with the ☐Yes ☐No</li> <li>3. Learner outcomes are identified and add ☐Yes ☐No</li> <li>4. The Comprehensive Evaluation Plan ass Performance Standards and school/district.</li> <li>Program (Internal Improvement Re</li> </ul>	CSIP and student performance data ressed K-12 sesses the impact of the CGP on MSIP rict improvement goals through the evaluation of:
	ofessional School Counselor Evaluation-PBPSCE) ased Evaluation-PRoBE)
Yes	<ul> <li>Personal/Social Development</li> <li>Budget</li> <li>Job Descriptions</li> <li>Staffing Patterns</li> <li>Responsive Services</li> <li>System Support</li> <li>an based on Program + Personnel = Results</li> <li>gram Improvement Plan</li> </ul> and Counseling ory Committee, Budget vices, Individual Planning, System Support
I - Observations and Actions:	
☐Yes ☐No II The PK-12 Guidance Curriculum is in pla where appropriate. It is systematically re	ce and integrated into the regular curriculum eviewed and revised as part of the district's

#### **MSIP Checklist**

# Missouri Comprehensive Guidance and Counseling Program evaluation plan.

☐Yes ☐No 1. The guidance curriculum is articulated and implemented PK-12
Yes No 2. The guidance curriculum is systematically reviewed and revised according to the district's curriculum review calendar
☐Yes ☐No 3. Modifications to the guidance curriculum are made continuously, based upon guidance
planning (needs assessment) data obtained from students, parents, and teachers Yes No 4. Guidance planning data (needs assessment) are collected on a regular schedule
Yes No 5. Counselors in the school/district use the written guidance curriculum in promoting academic, personal/social and career development
☐Yes ☐No 6. Instructional activities and resources to help implement the guidance curriculum are provided
Yes No 7. Administrators/supervisors monitor the implementation of the guidance curriculum
Required Documentation:
Guidance Curriculum based on GLE's, including learner outcomes, scope and sequence
<ul> <li>Curriculum Planning Needs Assessment Summary and other relevant data noting any changes made as a result of the assessment</li> </ul>
Sample lesson plans
Master Guidance and Counseling Calendar indicating dates of curriculum delivery
II -Observations and Actions:

□Yes □No	A Manual for Program Development, Implementation, Evaluation, and Enhancement III All students, beginning no later than 7 <sup>th</sup> grade participate in an individual planning process designed to assist in successful transition to college, technical school, the military or the workforce.
	<ul> <li>No 1. There is a systematic process in place that assists students in developing their Personal Plan of Study</li> <li>No 2. The individual planning system includes: <ul> <li>Assessment activities</li> <li>Advisement activities</li> <li>Identification of long and short-range educational/career goals based on career paths</li> </ul> </li> </ul>
	<ul> <li>Identification of long and short-range educational/career goals based on career paths and clusters</li> <li>Assistance in pursuing post-secondary educational or career training</li> <li>Collaboration with parents/guardians</li> <li>A Personal Plan of Study that is initiated no later than grade eight with review and revision at least annually</li> </ul>
∐Yes ∏N	No 3. The school's/district's guidance program ensures that each student's Personal Plan of Study is:  Rigorous – requires challenging classes and experiences Relevant – based on personal assessments and goals - organized around a career path and/or cluster Preferably developed though the use of Missouri Connections
	No 4. Necessary forms and procedures for the Individual Planning process are provided No 5. A system is in place to ensure that parents are actively involved
Required Do  • • • • •	cumentation:  Master calendar of career/educational guidance activities List of career and educational resources available for students Samples of completed Personal Plans of Study including evidence of review Evidence of Parental Involvement Documentation of Missouri Connections use
III - Observati	ons and Actions:
□Yes □No	IV All students have access to responsive services that assist them addressing issues and concerns that may affect their academic, career, and personal/social development
	lo 1. Students are assisted in addressing issues and concerns that affect their personal/social, rehensive Guidance Programs: Linking School Success with Life Success
MISSOULL COLLIDE	enensive duidance Frogranis, Linking School Success Willi Life Success

#### **MSIP Checklist**

Missouri Comprehensive Guidance and Counseling Program
<ul> <li>Documentation:</li> <li>Resource lists</li> <li>Referral forms</li> <li>Written policy and/or guidelines for referral to internal and outside services</li> <li>Crisis Management Plans</li> </ul> IV - Observations and Actions:
☐Yes ☐No V System Support and management activities are in place to ensure full implementation, evaluation, and continued improvement of the district's comprehensive guidance and counseling program.
☐Yes ☐No 1. The school's/district's comprehensive Guidance and Counseling Program is routinely evaluated in order to identify both strengths and areas in need of improvement

	A Manual for Program Development, Implementation, Evaluation, and Enhancement
□Yes □No 2.	Action Plans for Improvement are developed, implemented, reviewed and revised annually
□Yes □No 3.	Counselors are involved in the development and implementation of district/building crisis plans
□Yes □No 4.	Counselor time is utilized to the fullest extent possible for program implementation activities as determined and documented by the time-task analysis
□Yes □No 5.	Guidance and Counseling personnel participate in professional and staff development activities
□Yes □No 6.	Guidance and Counseling personnel interact with other people and programs in the school and with community business, agencies, and institutions
□Yes □No 7	A calendar for each building level guidance and counseling program is developed and shared that documents the month/week/days that guidance and counseling activities are carried out
□Yes □No 8	A district-wide guidance and counseling program master calendar is developed to monitor district implementation of the guidance and counseling program
<ul> <li>IIR</li> <li>Cou</li> <li>San</li> <li>District/Scho</li> <li>Time/Task A</li> <li>Minutes of A</li> </ul>	sive Guidance and Counseling Program Evaluation Documentation: results with Action Plan unselor Evaluation Instrument unples of Results Data (PRoBE Projects) col Master Guidance and Counseling Calendar Analysis Summary Advisory Committee Meetings ling Crisis Plans
V - Observations	and Actions:

# MISSOURI COMPREHENSIVE GUIDANCE AND COUNSELING PROGRAM (MCGCP) INTERNAL IMPROVEMENT REVIEW (IIR) AUGUST-2011 REVISION

A TOOL TO ASSIST IN
DETERMINING THE DEGREE OF IMPLEMENTATION
OF THE MISSOURI COMPREHENSIVE
GUIDANCE AND COUNSELING PROGRAM
IN A BUILDING/DISTRICT

Missouri Comprehensive Guidance and Counseling: Linking School Success to Life Success!

#### INTRODUCTION

In order to demonstrate accountability for comprehensive guidance and counseling programs, it is first necessary to determine how fully implemented the program is within a building or district. Without that information, it would not be possible to show the impact that comprehensive guidance and counseling can have on relevant student outcomes. That was a major reason for the development of the Internal Improvement Review (IIR).

The completion of the IIR by the building/district is voluntary. This allows the building/district guidance and counseling department to realistically determine the degree to which the Missouri Comprehensive Guidance and Counseling Program has been implemented. It is intended that the results, including noted areas of strength as well as noted areas of improvement, be used by the building/district to improve its implementation of its' comprehensive guidance and counseling program. This will allow a building/district to gauge how the MCGCP impacts positively on the achievement of its students.

The IIR helps school districts in their planning, design, implementation, evaluation and enhancement of their comprehensive guidance and counseling program as one of the components of the total evaluation plan for the guidance program that follows the model of Program + Personnel = Results.

#### COMPLETING THE IIR

Directions for completion are given on page 3.

#### ANALYSIS OF THE IIR RESULTS

Scores for each element, each section, and the complete IIR should be analyzed to help determine the extent to which the building/district has implemented the Missouri Comprehensive Guidance and Counseling Program and identify strengths and areas in which to consider improvement. A scoring summary table (page 14) allows the element, section and total score to be entered so that results can be computed and subsequently analyzed.

#### SHARING RESULTS

After the results are analyzed, it is important that those results be shared with the stakeholders. In order to do that effectively, you will have to decide with what audiences the results will be shared, the methods by which you will share the information and in what form the results should be presented.

#### PROGRAM IMPROVEMENT

An important aspect of completion of the IIR is to determine areas in which the district decides improvement of its guidance and counseling program needs to be made. An improvement template (pages 15-16) has been attached for use in the improvement process. This form allows the district to plan in a systematic manner for improvement of the program.

#### **COMPLETING THE IIR**

Each of the elements within a section is rated by putting, in the space provided, the number on the four point rubric for that section that reflects the level of implementation of the comprehensive guidance and counseling program for that element. Minimal would mean that little or no implementation of an item has occurred. Moderate would mean that some degree of implementation has occurred, but a considerable amount of implementation remains to be accomplished. Substantial means that most implementation of the item or section has occurred; many of the items rated would be expected to fall in this category. Full means that the element has been fully implemented according to the criteria listed on the rubric for that element.

This allows the building/district to realistically determine the level of implementation rather than just marking whether an element or section is implemented or not implemented.

Some of the elements in each rubric may not lend themselves to determining the level of implementation by use of a quantifier. This means the raters will need to apply professional judgment in determining which point on the scale represents the current level of implementation for an item. In the rubric for each element, the key factor for deciding the level is **bolded** and <u>underlined</u>.

To aid raters in deciding what number to mark for an item, sources are listed (page 4) for each section to help in determining the rating given. While these sources are not exhaustive, they should give help to raters in determining the level of implementation for both items and sections.



# Possible Sources to consult for determination of level of Implementation of the Missouri Comprehensive Guidance and Counseling Program

Note 1: Sources listed for each section are not considered to be complete; other sources may be consulted as appropriate.

Note 2: Some sources may be applicable in more than one section.

Section 1= 6.9.1-GUIDANCE PROGRAM OVERVIEW: Copy of District Guidance and Counseling Program Manual; Advisory Council Meeting Minutes; Job Descriptions for counselors, Performance Based Professional School Counselor Evaluation form; District CSIP, Guidance and Counseling Improvement Plan

Section 2= 6.9.2-GUIDANCE CURRICULUM: Guidance and Counseling curriculum guides; Guidance and Counseling curriculum scope and sequence; Teachers'/counselors unit and lesson plans; Yearly master calendar for guidance; Guidance and Counseling Curriculum materials, Administrative input RESOURCES: Needs assessment results; Demographic data; Theoretical basis of program; Board policy for guidance; District CSIP; Counselor calendars and activity logs; Counselor/student ratios; Itemized guidance budgets; Inventories; Written procedures and regulations

<u>Section 3= 6.9.3-INDIVIDUAL PLANNING:</u> Education and Career Planning Guides; Guidance and Counseling lesson plans; Career guidance center schedule of activities; Programs of Study; Personal Plans of Study; Standardized forms reflecting direct services to students with parent involvement; Documents distributed providing information on test data, course content and selection, graduation requirements, etc; Forms/documents indicating inclusion of special education students in guidance activities as appropriate

<u>Section 4= 6.9.4-RESPONSIVE SERVICES:</u> Records verifying equitable service to all students; Crisis management plan(s); Counseling session plans; Consultation session plans; Progress reports reflecting their use; Referral documentation forms; List of Referral sources; Schedules of activities; Schedule of small group offerings; Letters of invitation and explanation or fliers; Parent permission forms; Documents in other languages as appropriate; Satisfaction Surveys

**Section 5= 6.9.5-SYSTEM SUPPORT:** Current Staff Certifications; Staffing patterns/organizational chart; Program definition; Position-specific job descriptions; Professional development plans; Program improvement goals; Performance evaluation forms; Staff development plans, agendas, etc.; New counselor materials; Professional library resources; Printed information regarding guidance and counseling service offerings; Documentation supporting parent involvement effort; Copies of advocacy materials used to promote program, Mentoring plan for new counselors

ACCOUNTABILITY: Annual written evaluation of student outcomes attained through program; Planning forms and evaluation reports; Calendars; Program improvement plans; Budget expenditures; Counselor time/task accountability forms; Data on effectiveness of program activities; Documentation of activity of Guidance and Counseling advisory committee

#### **SECTION 1-PROGRAM OVERVIEW**

Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
1A. The Comprehensive Guidance And Counseling Program (CGCP) is integrated with other educational programs to support the success of the overall vision and mission of the district.	The CGCP is <u>fully</u> integrated with other educational programs to support the success of the overall vision and mission of the district.	The CGCP is substantially integrated with other educational programs to support the success of the overall vision and mission of the district.	The CGCP is <b>partially</b> integrated with other educational programs to support the success of the overall vision and mission of the district.	The CGCP is not integrated with other educational programs to support the success of the overall vision and mission of the district.	
1B. The CGCP overview, found within the manual, includes a written definition, philosophy, and relevant school board policy related to guidance programs.	The CGCP overview includes  all of the following:  1. A written definition  2. A philosophy  3. A relevant school board policy related to guidance programs.	The CGCP overview includes  two of the following:  1. A written definition;  2. A philosophy;  3. A relevant school board policy related to guidance programs.	The CGCP overview includes  one of the following:  1. A written definition;  2. A philosophy;  3. A relevant school board policy related to guidance programs.	The CGCP overview includes none of the following: 1. A written definition; 2. A philosophy; 3. A relevant school board policy related to guidance programs.	
1C. The CGCP overview, found within the manual, describes both structural and program components.	The CGCP overview <u>fully</u> describes both structural and program components.	The CGCP overview <u>fully</u> describes <u>either</u> structural <u>or</u> program components.	The CGCP overview <u>partially</u> describes <u>either</u> structural <u>or</u> program components.	The CGCP overview does not describe structural and program components.	
1D. The CGCP overview, found within the manual, contains job descriptions for professional school counselors consistent with program components of the CGCP.	The comprehensive guidance program overview contains job descriptions for professional school counselors consistent with program components of the CGCP at <u>all</u> levels.	The comprehensive guidance program overview contains job descriptions for professional school counselors consistent with program components of the CGCP at most levels.	The comprehensive guidance program overview contains job descriptions for professional school counselors consistent with program components of the CGCP at <u>one</u> level.	The comprehensive guidance program overview does not contain job descriptions for professional school counselors that are consistent with program components of the CGCP.	
1E. The CGCP objectives are aligned with the district and building CSIP goals and student performance data.	CGCP objectives are <u>fully</u> aligned with <u>both</u> the district and building CSIP goals and student performance data.	CGCP objectives are <u>partially</u> aligned with <u>both</u> the district and building CSIP goals and student performance data.	CGCP objectives are <u>partially</u> aligned with <u>either</u> the district and building CSIP goals <u>or</u> student performance data.	CGCP objectives are not aligned with the district and building CSIP goals and student performance data.	
1F. The CGCP manual contains a written evaluation plan.	The CGCP manual contains a written evaluation plan that includes <u>all</u> of the following areas: 1. Program 2. Personnel 3. Results	The CGCP manual contains a written evaluation plan that includes <b>two</b> of the following areas: 1. Program 2. Personnel 3. Results	The CGCP manual contains a written evaluation plan that includes <u>one</u> of the following areas: 1. Program 2. Personnel 3. Results	The CGCP manual contains a written evaluation plan that includes <b>none</b> of the following areas: 1. Program 2. Personnel 3. Results	
1G. An evaluation of the CGCP is based on:  A. Program Evaluation= <u>IIR</u> ,  B. Counselor Evaluation = <u>PBPSCE</u> or equivalent,  C. Results Evaluation = <u>PROBE</u>	An evaluation of the CGCP based on <u>all</u> of the following:  A. Program Evaluation= <u>IIR</u> , B. Counselor Evaluation = <u>PBPSCE</u> or equivalent, C. Results Evaluation = <u>PROBE</u>	An evaluation of the CGCP based on two of the following:  A. Program Evaluation=IIR,  B. Counselor Evaluation = PBPSCE or equivalent,  C. Results Evaluation = PROBE	An evaluation of the CGCP based on <u>one</u> of the following:  A. Program Evaluation= <u>IIR</u> , B. Counselor Evaluation = <u>PBPSCE</u> or equivalent, C. Results Evaluation = <u>PROBE</u>	An evaluation of the CGCP <u>is not</u> based on: A. Program Evaluation= <u>IIR</u> , B. Counselor Evaluation = <u>PBPSCE</u> or equivalent, C. Results Evaluation = <u>PROBE</u>	

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Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
1H. Evaluation results are used to assist in determining priorities for the CGCP.	Evaluation results are used to assist in determining on a continuous basis to priorities for the CGCP.	Evaluation results are used on an infrequent basis to assist in determining priorities for the CGCP.	Evaluation results are seldom used to assist in determining priorities for the CGCP.	Evaluation results are <u>not</u> used to assist in determining priorities for the CGCP.	
11. The District Wide Guidance Advisory Council takes an active role in the implementation of the CGCP.	The District Wide Guidance Advisory Council performs all of the following actions:  1. Meets at least twice a year 2. Reviews all pertinent information 3. Makes recommendations for the CGCP. 4. Provides advocacy and support for the guidance and counseling program 5. Provides advocacy and support for ongoing professional development of the PSC	The District Wide Guidance Advisory Council performs three of the following actions:  1. Meets at least twice a year 2. Reviews all pertinent information 3. Makes recommendations for the CGCP. 4. Provides advocacy and support for the guidance and counseling program 5. Provides advocacy and support for ongoing professional development of the PSC	The District Wide Guidance Advisory Council performs two of the following actions:  1. Meets at least twice a year 2. Reviews all pertinent information 3. Makes recommendations for the CGCP. 4. Provides advocacy and support for the guidance and counseling program 5. Provides advocacy and support for ongoing professional development of the PSC	The District Wide Guidance Advisory Council performs one or none of the following actions:  1. Meets at least twice a year 2. Reviews all pertinent information 3. Makes recommendations for the CGCP. 4. Provides advocacy and support for the guidance and counseling program 5. Provides advocacy and support for ongoing professional development of the PSC.	
1J. The CGCP manual is reviewed and revised.	The CGCP manual is reviewed and revised annually as a result of reviewing and analyzing guidance program evaluations and advisory council input	The CGCP manual is reviewed and revised every two years as a result of reviewing and analyzing guidance program evaluations or through advisory council input	The CGCP manual is reviewed and revised every three years as a result of reviewing and analyzing guidance program evaluations or through advisory council input	The CGCP manual is not reviewed and revised.	
1K. Student –Professional School counselor (PSC) counselor ratios are consistent with <u>nationally recommended</u> standards	The Student – counselor ratio is <b>250-1</b> .	The Student – counselor ratio is 251/350 -1.	The Student – counselor ratio is 351/450 -1.	The Student – counselor ratio is greater than <b>450 -1</b> .	
				Total Score-Section 1 Program Overview-→	

#### **SECTION 2- CURRICULUM**

Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
2A. The district's written CGCP	The district's written CGCP	The district's written CGCP	The district's written CGCP	The district's written CGCP	
curriculum reflects the most	curriculum reflects, at all levels,	curriculum reflects, at most	curriculum reflects, at <u>a few</u> levels,	curriculum does not reflect the	
recently developed guidance	the most recently developed	levels, the most recently	the most recently developed	most recently developed guidance	
content standards and grade	guidance content standards and	developed guidance content	guidance content standards and	content standards and grade level	
level expectations for K-12.	grade level expectations for K-	standards and grade level	grade level expectations for K-12.	expectations for K-12.	
·	12.	expectations for K-12.		· ·	
		·			
2B. GLE priorities are	GLE priorities are determined	GLE priorities are determined	GLE priorities are determined	GLE priorities are not determined	
determined through use of	through use of all of the	through use of <b>three</b> of the	through use of <b>two</b> of the	through use of the following:	
various sources of information	following:1.Guidance Planning	following:1.Guidance Planning	following:1.Guidance Planning	1.Guidance Planning System data	
	System data	System data	System data	2. Student data	
	2. Student data	2. Student data	2. Student data	Building/district goals	
	3. Building/district goals	3. Building/district goals	Building/district goals	4. Teacher input	
	4. Teacher input	4. Teacher input	4. Teacher input	1. Todonor input	
2C. Through collaboration by	Through collaboration by the	Through collaboration by the	Through collaboration by the	The district's written CGCP	
the district PSCs, the written	district's PSCs, the written	district's PSCs, the written	district's PSCs, the written CGCP	curriculum <b>is not</b> articulated	
CGCP curriculum is articulated	CGCP curriculum is articulated	CGCP curriculum is articulated	curriculum is articulated through	through the various grade levels.	
through all grade levels.	through <b>all</b> grade levels.	through <b>most</b> grade levels.	a few grade levels.	amought and ramous grade is released	
an ough an grade levele.	amough <u>um</u> grade levele.	unough <u>most</u> grade levels.	<u>u 1011</u> grado lovolo.		
2D. Regularly scheduled	Regularly scheduled classroom	Regularly scheduled classroom	Regularly scheduled classroom	Regularly scheduled classroom	
classroom CGCP curriculum	CGCP curriculum visits are	CGCP curriculum visits are	CGCP curriculum visits are noted	CGCP curriculum visits are not	
activities are noted on school	noted on school calendars for	noted on school calendars each	on school calendars for a quarter.	noted on school calendars.	
calendars	the entire year.	semester.			
2E. Students participate in	All students participate in	At least 85% of the students at	50-84% of the students at all	Less than 50% of the students at	
classroom and group guidance	classroom and group guidance	all levels participate in classroom	levels participate in classroom and	all levels participate in classroom	
activities.	curriculum activities.	and group guidance curriculum	group guidance curriculum	and group guidance curriculum	
		activities.	activities.	activities.	
2F. District CGCP curriculum	District CGCP curriculum	District CGCP curriculum	District CGCP curriculum	District CGCP curriculum	
effectiveness is evaluated and	effectiveness is evaluated and	effectiveness is evaluated and	effectiveness is evaluated and	effectiveness is not evaluated and	
revised as needed	revised as needed on an annual	revised as needed every other	revised infrequently.	revised.	
	basis	year.	<u></u>		
2 G. Formative and summative	Formative and summative	Formative and summative	Formative and summative	Formative and summative	
assessments of guidance	assessments of guidance	assessments of guidance	assessments of guidance	assessments of guidance activities	
activities are used as part of the	activities are continually used	activities are infrequently used	activities are seldom used as	are not used as part of the	
curriculum evaluation process.	as part of the curriculum	as part of the curriculum	part of the curriculum evaluation	curriculum evaluation process.	
·	evaluation process.	evaluation process.	process.	· ·	
		·		Total Score-Section 2	
				Curriculum →	



#### **SECTION 3- INDIVIDUAL PLANNING**

Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
3A. Individual planning includes individual and/or group guidance activities to promote career development	Activities have been developed to help students do <u>all</u> of the following:  1. Educational and career planning 2. Making transitions from one grade level to the next including post secondary options 3. Using standardized test results effectively.	Activities have been developed to help students do two of the following:  1. Educational and career planning 2. Making transitions from one grade level to the next including post secondary options 3. Using standardized test results effectively.	Activities have been developed to help students do <u>one</u> of the following:  1. Educational and career planning  2. Making transitions from one grade level to the next including post secondary options  3. Using standardized test results effectively.	Activities <u>have not</u> been developed to help students do <u>any</u> of the following:  1. Educational and career planning 2. Making transitions from one grade level to the next including post secondary options 3. Using standardized test results effectively.	
3B. Individual planning activities assist students in developing Personal Plans of Study that are formalized no later than the end of the eighth grade year.	. Individual planning activities assist <u>all</u> students in developing Personal Plans of Study that are formalized no later than the end of the eighth grade year.	Individual planning activities assist most students in developing Personal Plans of Study that are formalized no later than the end of the eighth grade year.	Individual planning activities assist <b>a few</b> students in developing Personal Plans of Study that are formalized no later than the end of the eighth grade year.	Individual planning activities do not assist students in developing Personal Plans of Study that are formalized no later than the end of the eighth grade year.	
3C. Individual planning includes age appropriate activities that address personal/social, academic and career development of students	Individual planning includes age appropriate activities in <u>all</u> of the following areas:  1. Appraisal 2. Educational and Career Planning 3. Transition	Individual planning includes age appropriate activities in two of the following areas:  1. Appraisal 2. Educational and Career Planning 3. Transition	Individual planning includes age appropriate activities in one of the following areas:1. Appraisal 2. Educational and Career Planning 3. Transition	Individual planning does not include age appropriate activities in any of the following areas:1.  Appraisal 2. Educational and Career Planning 3. Transition	
3D. Students and parents/guardians receive appropriate Individual Planning information about requirements at subsequent levels in the students' education.	All students and parents/guardians receive appropriate Individual Planning information about requirements at subsequent levels in the students' education.	Most students and parents/guardians receive appropriate Individual Planning information about requirements at subsequent levels in the students' education.	A few students and parents/guardians receive appropriate Individual Planning information about requirements at subsequent levels in the students' education.	Students and parents/guardians do not receive appropriate Individual Planning information about requirements at subsequent levels in the students' education.	
3E. PSCs and staff collaborate to determine the necessary knowledge and skills to be used in developing students' Personal Plans of Study by the eighth grade	PSCs and staff at all levels of the district collaborate to determine the necessary knowledge and skills to be used in developing students' Personal Plans of Study by the eighth grade	PSCs and staff in at least two levels of the district, collaborate to determine the necessary knowledge and skills to be used in developing students' Personal Plans of Study by the eighth grade	PSCs and staff at one level in a district with two or more levels collaborate to determine the necessary knowledge and skills to be used in developing students' Personal Plans of Study by the eighth grade	PSCs and staff do not collaborate to determine the necessary knowledge and skills to be used in developing students' Personal Plans of Study by the eighth grade	



Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
3F. Personal Plans of Study for students are reviewed and revised with the participation of parents/guardians during high school.	Personal Plans of Study for students are reviewed and revised with the participation of parents/guardians_annually during high school.	students are reviewed and revised with the participation of parents/guardians every other	Personal Plans of Study for students are reviewed and revised with the participation of parents/guardians once during high school.	Personal Plans of Study for students are reviewed and revised with the participation of parents/guardians are not reviewed and revised during high school.	
3G. Individual planning activities utilize career paths and/or career clusters to help students with their educational and career planning.	Individual planning activities at <u>all</u> levels utilize career paths and/or career clusters as appropriate to help students with their career planning.	and/or career clusters as appropriate to help students with	Individual planning activities at <u>a</u> <u>few</u> levels utilize career paths and/or career clusters as appropriate to help students with their career planning.	Individual planning activities <u>do</u> <u>not</u> utilize career paths and/or career clusters as appropriate to help students with their career planning.	
3H. A Career and Educational Planning Guide with key information has been developed and is used to help students complete and update their Personal Plans of Study.	A Career and Educational Planning Guide with key information has been developed and is used to help all students complete and update their Personal Plans of Study.	information has been developed and is used to help most students complete and update	A Career and Educational Planning Guide with key information has been developed and is used to help <u>a few</u> students complete and update their Personal Plans of Study.	A Career and Educational Planning Guide with key information has not been developed to help students complete and update their Personal Plans of Study.	
				Total Score -Section 3 Individual Planning →	



#### **SECTION 4- RESPONSIVE SERVICES**

Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
4A. Students who are experiencing problems can readily access PSCs.	All students who are experiencing problems can readily access PSCs.	Most students who are experiencing problems can readily access PSCs.	A few students who are experiencing problems can readily access PSCs.	Students who are experiencing problems cannot readily access PSCs.	
4B. Counseling services are available within school to all students experiencing problems that might be interfering with their personal/social, academic or career development.	All of the following counseling services are available within school to students experiencing problems that might be interfering with their personal/social, academic or career development: 1. Individual counseling 2. Small group counseling 3. Crisis Counseling	Two of the following counseling services are available within school to students experiencing problems that might be interfering with their personal/social, academic or career development:  1. Individual counseling  2. Small group counseling  3. Crisis Counseling	One of the following counseling services is available within school to students experiencing problems that might be interfering with their personal/social, academic or career development:  1. Individual counseling 2. Small group counseling 3. Crisis Counseling	None of the following counseling services are available within school to students experiencing problems that might be interfering with their personal/social, academic or career development:  1. Individual counseling  2. Small group counseling  3. Crisis Counseling	
4C. Consultation is utilized to assist students who are experiencing problems that might be interfering with their healthy personal/social, academic or career development.	Consultation is <u>regularly</u> utilized to assist students who are experiencing problems that might be interfering with their healthy personal/social, academic or career development:	Consultation is occasionally utilized to assist students who are experiencing problems that might be interfering with their healthy personal/social, academic or career development:	Consultation is seldom utilized to assist students who are experiencing problems that might be interfering with their healthy personal/social, academic or career development:	Consultation is not utilized to assist students who are experiencing problems that might be interfering with their healthy personal/social, academic or career development:	
4D. A written list of referral services is revised and is available to students and their parents/guardians.	A written list of referral services is revised <u>annually</u> and is available to students, and their parents/guardians.	A written list of referral services is revised <u>every two years</u> and is available to students, and their parents/guardians.	A written list of referral services is revised <u>every three years</u> and is available to students, and their parents/guardians.	A written list of referral services <u>is</u> <u>not revised</u> for students, and their parents/guardians.	
4E. Responsive Services activities include referral and follow-up procedures.	Responsive Services activities include <u>both</u> of the following:  1. Clear referral procedures  2. Clear follow-up procedures.	Responsive Services activities include <u>one</u> of the following:  1. Clear referral procedures <u>or</u> 2. Clear follow-up procedures.	Responsive Services activities include <u>vague</u> referral procedures and/or follow-up procedures.	Responsive Services activities <u>do</u> <u>not include</u> referral or follow-up procedures.	
4F. PSCs utilize procedures and strategies to overcome barriers to student learning	PSCs utilize <u>numerous</u> procedures and strategies to overcome barriers to student learning	PSCs utilize <u>two</u> procedures and strategies to overcome barriers to student learning	PSCs utilize <u>one</u> procedure or strategy to overcome barriers to student learning	PSCs do not utilize procedures or strategies to overcome barriers to student learning	
4G. PSCs actively participate in activities involving building/district critical incident plans.	PSCs actively participate in <u>all</u> of the following activities involving building/district critical incident plans: 1. Planning 2. Revision 3. Implementation	PSCs actively participate in <u>two</u> of the following activities involving building/district critical incident plans: 1. Planning 2. Revision 3. Implementation	PSCs actively participate in one of the following activities involving building/district critical incident plans: 1. Planning 2. Revision 3. Implementation	PSCs <b>do not</b> actively participate in activities involving building/district critical incident plans.	
				Total Score Section 4- Responsive Services→	

#### **SECTION 5- SYSTEM SUPPORT**

SECTION 3- STSTEM SUPPORT					
Element	4-Full Implementation	3-Substantial Implementation		1-Minimal/No Implementation	Score
5A. PSCs develop their program through collaborative relationships.  5B. PSCs and administrators	PSCs develop their program through collaborative relationships with <u>all</u> of the following:  1.Building/district administrators 2.Teachers/department heads 3. Parents/guardians 4. Students  PSCs and administrators	PSCs develop their program through collaborative relationships with three of the following:  1. Building /district administrators 2.Teachers/department heads 3. Parents/guardians 4. Students PSCs and administrators	PSCs develop their program through collaborative relationships <u>with two</u> of the following:  1. Building/district administrators 2.Teachers/department heads 3. Parents/guardians 4. Students  PSCs and administrators <u>rarely</u>	PSCs develop their program through collaborative relationships with one or none of the following:  1. Building/district administrators 2.Teachers/department heads 3. Parents/guardians 4. Students  PSCs and administrators do not	
collaborate on CGCP implementation and improvement planning.	consistently collaborate on CGCP implementation and improvement planning.	occasionally collaborate on CGCP implementation and improvement planning.	collaborate on CGCP implementation and improvement planning.	collaborate on CGCP implementation and improvement planning.	
5C. The CGCP is supported at dist and bldg level by various program management activities.	The district CGCP is supported by all of the following program management activities:  1. Regularly scheduled guidance staff meetings 2. Professional Development 3. Calendaring 4. Program Evaluation	The district CGCP Is supported by at least two of the following program management activities:  1. Regularly scheduled guidance staff meetings 2. Professional Development 3. Calendaring 4. Program Evaluation	The district CGCP is supported by one of the following program management activities:  1. Regularly scheduled guidance staff meetings 2. Professional Development 3. Calendaring 4. Program Evaluation	The district CGCP is <u>not</u> <u>supported by any</u> of the following program management activities:  1. Regularly scheduled guidance staff meetings 2. Professional Development 3. Calendaring 4. Program Evaluation	
5D. PSCs advocate for the CGCP to various segments of the community (e.g., businesses)	PSCs consistently advocate for the CGCP to various segments of the community(e.g., businesses)	PSCs occasionally advocate for the CGCP to various segments of the community(e.g., businesses)	PSCs_rarely advocate for the CGCP to various segments of the community(e.g., businesses)	PSCs do not advocate for the CGCP to various segments of the community(e.g., businesses)	
5E. The district's CGCP is understood and supported by various groups.	The district's CGCP is understood and supported by all of the following:  1. Building/district administrators 2. Teachers/other school personnel. 3. Parents/guardians 4. Community groups /organizations	The district's CGCP is understood and supported by two of the following:  1. Building/district administrators  2. Teachers /other school personnel.  3. Parents/guardians  4. Community groups /organizations	The district's CGCP is understood and supported by one of the following:  1. Building/district administrators  2. Teachers and other school personnel.  3. Parents/guardians  4. Community groups /organizations	The district's CGCP is not understood and supported by various groups.	
5F. PSCs participate in appropriate professional development activities.	PSCs consistently participate in appropriate professional development activities.	PSCs <u>occasionally</u> participate in appropriate professional development activities.	PSCs <u>rarely</u> participate in appropriate professional development activities.	PSCs do not participate in appropriate professional development activities.	
5G. PSCs regularly serve on appropriate committees in the district.	PSCs <u>consistently</u> serve on appropriate committees in the district.	PSCs <u>occasionally</u> serve on appropriate committees in the district.	PSCs <u>rarely</u> serve on appropriate committees in the district.	PSCs <u>do not</u> serve on appropriate committees in the district.	

Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
5H. PSCs spend the majority of their time involved in direct student services (i.e. in Curriculum, Individual Planning or Responsive Services).	PSCs spend <u>85</u> % + of their time involved in direct student services (i.e. in Curriculum, Individual Planning or Responsive Services).	PSCs spend <u>70-84</u> % of their time involved in direct student services (i.e. in Curriculum, Individual Planning or Responsive Services).	PSCs spend <u>50-69</u> % of their time involved in direct student services (i.e. in Curriculum, Individual Planning or Responsive Services).	PSCs spend <u>less than 50</u> _% of time involved in direct student services (i.e. in Curriculum, Individual Planning or Responsive Services).	
5I. PSCs have time included in their weekly schedule for management of the CGCP	PSCs consistently have time included in their weekly schedule for management of the CGCP.	PSCs occasionally have time included in their weekly schedule for management of the CGCP.	PSCs <u>rarely</u> have time included in their weekly schedule for management of the CGCP.	PSCs do not have time included in their weekly schedule for management of the CGCP.	
5J. A Time and Task Analysis of CGCP activities is conducted on a regular basis.	A Time and Task Analysis of CGCP activities are conducted on at least five random days each semester.	A Time and Task Analysis of CGCP activities is conducted on less than five random days each semester.	A Time and Task Analysis of CGCP activities is conducted on five random days for one semester.	A Time and Task Analysis of CGCP activities is conducted on less than five random days for one semester.	
5K. PSCs participate in fair- share responsibilities	PSCs participate in fair-share responsibilities in the same proportion as other staff members	PSCs participate in fair-share responsibilities in a slightly greater proportion than other staff members.	PSCs participate in fair-share responsibilities in a substantially greater proportion than other staff members.	PSCs participation in fair-share responsibilities <b>exceeds by a great margin</b> , the proportion assigned to other staff members.	
5L. PSCs in the building/district are appropriately certificated for their current level of practice.	All PSCs in the building/district hold Lifetime, Initial or Career Student Services certification for their current level of practice.	Most of the PSCs in the building/district hold Lifetime, Initial or Career Student Services certification for their current level of practice.	One or more of the PSCs in the building/district hold <b>Provisional Student Services certification</b> for their current level of practice.	One or more of the PSCs in the building/district hold <u>Temporary Student Services certification</u> for their current level of practice.	
5M. PSCs receive training on legal and ethical issues.	PSCs receive <u>yearly</u> training on legal and ethical issues.	PSCs receive training <u>every two</u> <u>years</u> on legal and ethical	PSCs receive <u>infrequent</u> training on legal and ethical issues.	PSCs receive <u>no</u> training on legal and ethical issues.	

5N. CGCP budget planning	CGCP budget planning	CGCP budget planning includes	CGCP budget planning includes	CGCP budget planning does not	
includes provisions for	includes provisions for	provisions for utilization of at	provisions for utilization of at least	include provisions for any of the	
utilization of different types of	utilization of all of the following:	least two of the following:	one of the following:	following:	
resources for full	1. Human Resources	1. Human Resources	1. Human Resources	1. Human Resources	
implementation of the CGCP.	Financial Resources	2. Financial Resources	2. Financial Resources	2. Financial Resources	
'	Political Resources	Political Resources	Political Resources	Political Resources	



5O. Reports concerning implementation and impact of the CGCP are made to the administration, school board and other stakeholders.  5P. Data obtained from a	Reports concerning implementation and impact of the CGCP are consistently made to the administration, school board and other stakeholders.  Data from three or more	Reports concerning implementation and impact of the CGCP are occasionally made to the administration, school board and other stakeholders.  Data from two sources is	Reports concerning implementation and impact of the CGCP are <u>rarely</u> made to the administration, school board and other stakeholders.  Data from <b>one</b> source is utilized	Reports concerning implementation and impact of the CGCP <u>are not</u> made to the administration, school board and other stakeholders.  Data <u>is not</u> utilized to guide the	
variety of sources is utilized to guide the district's CGCP.	sources is utilized to guide the district's CGCP.	utilized to guide the district's CGCP.	to guide the district's CGCP.	district's CGCP.	
Element	4-Full Implementation	3-Substantial Implementation	2-Moderate Implementation	1-Minimal/No Implementation	Score
5Q. CGCP evaluation results are reported to identified stakeholders.	CGCP evaluation results are reported to <u>all</u> identified stakeholders.	CGCP evaluation results are reported to <u>most</u> identified stakeholders.	CGCP evaluation results are reported to <u>a few</u> identified stakeholders.	CGCP evaluation results <u>are not</u> reported to identified stakeholders.	
5R. Action plans have been developed for CGCP improvement, based on program evaluation results and other school data.	Action plans used for CGCP improvement include all of the following:  1. standard 2. methods to be used 3. time to start and end 4. who will implement 5. evaluation method 6. expected result(s).	Action plans used for CGCP improvement include four of the following:  1. standard  2. methods to be used  3. time to start and end  4. who will implement  5. evaluation method  6. expected result(s).	Action plans used for CGCP improvement include two the following:  1. standard 2. methods to be used 3. time to start and end 4. who will implement 5. evaluation method 6. expected result(s).	Action plans are <u>not</u> used for CGCP improvement.	
5S. The PSC's time is spent on implementing the CGCP as determined by time-task analysis.	100% of the PSC's time as determined by time-task analysis is spent on implementing the CGCP in the district.	95% of the PSC's time as determined by time-task analysis is spent on implementing the CGCP in the district.	90 % of the PSC's time as determined by time-task analysis is spent on implementing the CGCP in the district.	Less than 90% of the PSC's time as determined by time-task analysis is spent on implementing the CGCP in the district.	
				Total Score- Section 5 System Support→	



#### Internal Improvement Review (IIR) Scoring Summary Sheet for use in Analysis

1-Overview	2-Curriculum	3-Individual Planning	4-Responsive Services	5-System Support
Rubric Score	Rubric Score	Rubric Score	Rubric Score	Rubric Score
1A=	2A=	3A=	4A=	5A=
1B=	2B=	3B=	4B=	5B=
1C=	2C=	3C=	4C=	5C=
1D=	2D=	3D=	4D=	5D=
1E=	2E=	3E=	4E=	5E=
1F=	2F=	3F=	4F=	5F=
1G=	2G=	3G=	4G=	5G=
1H=		3H=		5H=
1I=				5I=
1J=				5J=
1K=				5K=
				5L=
				5M=
				5N=
				5O=
				5P=
				5Q=
				5R=
				5S=
TOTAL=	TOTAL=	TOTAL=	TOTAL=	TOTAL=

To find the percentage of implementation, first put your total from each column above in the proper cell in the <u>C. obtained score</u> column. Next, in <u>Column D</u>, divide that obtained score by the number in the <u>B. Possible score</u> column and divide by 100. That will give you the percentage of implementation for both sections and for the complete IIR. These numbers can be reported as noted on <u>page 2</u>.

A. Section	B. Possible score	C. Obtained score	D. Percentage of Implementation
Totals	(# of elements in the section	(Sum of scores on section rubric	(Obtained/Possible multiplied by
	rubric multiplied by 4)	circled by rater(s))	100)
Section 1-Overview	44		/44X 100 =
Section 2-Curriculum	28		/X 28100 =
Section 3-Individual Planning	32		/32X 100 =
Section 4-Responsive Services	28		/28X 100 =
Section 5-System Support	76		/76X 100 =
Total	208		/208X100=

Comprehensive Guida	ance & Counseling
Mr. 7	ternal Improvement Review (IIR) Program Improvement Plan
School District Name:	<u> </u>
Person overseeing school imp	covement activity:
Person in charge of District Co	omprehensive Guidance Program:
IIR Section and Element to be improved(Note: Use separate form for <u>each</u> improvement target chosen)	Section: Overview
Specific Goal.  Being specific gives you a greater chance of reaching the goal	2. What specific goal do I want to achieve for this Section and Element?
Measurable.  Having criteria to help you measure progress helps you to stay on track and accomplish your goal by the target date	3A. What type(s) of data will I use to determine if I have achieved my goal? (See MCGCP Manual, pp 46 - 47 for explanation and examples)  Process Data: Provides evidence that an activity or program was conducted.  How and what will I measure?  Perceptual Data: Gives insight into how an activity or program is perceived by the target audience How and what will I measure?  Results Data: Shows the impact the activity or program had on student performance  How and what will I measure?
Attainable. By listing what you need to	4A. In order to attain my goal, the following activities/interventions will be utilized:  1.

4B.In order to attain my goal, the following resources will be utilized:

Political Resources:

2.

accomplish your goal, you make sure that the goal is one that you can reach

		R	
nt	M	O	

Realistic. The goal you choose is one which you are realistically both willing and able to work to accomplish  Timely. By establishing definite times you are more likely to focus your efforts on reaching the goal	5. How does this goal help improve the implementation of the comprehensive guidance program in my district?  6A. Which time period for results will I use as the basis for collecting my data? (See MCGCP Manual, p. 47 for explanation and examples)  Immediate Results-obtained directly after the activity/intervention  Date results to be obtained://  Intermediate Results-usually obtained at the end of a quarter, semester or school year  Date results to be obtained://
	□ Long-term Results-obtained after an extended period of time   Date results to be obtained://   6B. When will I review this Improvement Plan? Date of Review://   Result of first review: □ Goal Reached. No further action required □ Continue present activities/intervention. □ Change activities/revise as follows:
	Review on/_/_ Result of second review: Goal Reached. No further action required Continue present activities/intervention Change activities/revise as follows:  Review on/_/
	C. Result of third review: ☐ Goal Reached. No further action required ☐ Re-evaluate goal Result of re-evaluation of goal:
What were the results of the activity noted in this Improvement Plan?	Achieved goal stated in #2.  Did not achieve goal; made the following changes: